SAM BEARE HOSPICE

(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

Financial Statements Year Ended 31st March 2023

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Sam Beare Hospice (A Company Limited by Guarantee) Financial Statements Year Ended 31st March 2023

Reference and Administrative Details of the Company, its Trustees and Advisers For the Year Ended 31 March 2023

Trustees	Marc Riggs Peter Goodyear Richard Roberts Jon Jagger Tony Jarvis Tim Stokes Susan Gent Nicola Eggers Kerry Jarred Carina Kemp Janice Whitby (appointed 16 May 2022)
Company Registered Number	05822985
Charity Registered Number	1115439
Registered office	Goldsworth Park Centre Woking Surrey, GU21 3LG
Company Secretary	Anne Collett
Chief Executive Officer	Marian Imrie (Retired 21 st June 2023); Siân Wicks (Appointed 14 th June 2023)
Independent Auditors	MHA Chartered Accountants Statutory Auditors 6th Floor, 2 London Wall Place London EC2Y3SR
Bankers	Barclays Bank PLC Leicester, LE87 7BB
	Lloyds TSB, Gail House, Lower Stone St, Maidstone, ME15 6NB
So licito rs	Moore Barlow The Oriel Sydenham Road Guildford, Surrey, GU1 3SR

The Trustees present their annual report and the financial statements of the Charity for the year ended 31st March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 SORP).

Since the company qualified as small under section 383 of the Companies Act 2006 an exemption has been taken from the requirement to prepare a strategic report.

Our Vision

To enable all those with life-limiting illnesses to live life to the full and to equip them to die with choice and dignity.

Our Mission

To be a centre of excellence delivering specialist palliative care, from the heart of North West Surrey, to people with lifelimiting illnesses and support to those important to them. To continually improve by gaining, sharing, and applying knowledge. To raise both an awareness of our activities and the funds to deliver them.

Our Values

Caring and compassion

We will care with compassion, communicate with honesty and sensitivity, facilitate understanding and choice and ensure both respect and dignity.

Accountability

We will dedicate ourselves to safeguard and support our patients, their families, our volunteers, and our staff by working to the highest professional and ethical standards.

Respect

We will respect all regardless of their ability, age, gender, race or sexual orientation and we will not tolerate prejudice of any kind.

Excellence

We will remain committed to continual learning and development to ensure we deliver excellence in all that we do.

Structure, Governance and Management

Sam Beare Hospice is governed by its Memorandum and Articles of Association. In May 2006, Sam Beare Hospice, a charitable company limited by guarantee, was restructured as a wholly controlled subsidiary of Woking Hospice, a charitable company limited by guarantee which is its only member.

The Charity was formed by Woking Hospice taking over the management and operation of the Sam Beare Unit based at the Weybridge Community Hospital under a contract with the North Surrey Primary Care Trust.

Organisational Structure

Sam Beare Hospice operates under the same governance and management of the group and is governed by the same Board of Trustees who meet on a regular basis. The balance of the Board is such that it provides the hospice with the necessary skills and expertise to ensure the effective running of the hospice.

The day to day running of the Charity is undertaken by the Chief Executive and a Management Team of the parent Charity. They are tasked with making operational decisions but refer to the Board to ratify significant decisions in their meetings.

The structure of the established Governance Committees, working with the Management Team, cover all the main activities of the hospice. They have Trustee representation and chairmanship on each Committee. The Committees are comprised of senior management and Trustees.

All services are provided by the parent, Woking Hospice

Recruitment and Appointment of Trustees

Under the requirements of the Memorandum and Articles of Association the Trustees are elected to serve for a period of four years after which they must stand for re-election.

New Trustees are appointed from the population of the catchment area of the hospice according to a formal recruitment procedure. The Board constantly monitors its own skill base and aims to ensure that it has proper representation for all functions that will enable it to govern the hospice effectively. New Trustees are recruited by identifying specific skills, through the local press, other relevant media, and local organisations and where appropriate, knowledge of suitable local candidates. All potential candidates are fully vetted and go through a selection process using a sub-committee of both Trustees and senior managers who jointly recommend the most suitable person(s). Once approved, a new Trustee is co-opted until the next AGM when he or she stands for formal election.

Trustee Induction and Training

There is a formal induction programme using the existing Trustees, the Management Team, staff, and volunteers. In addition, the Trustees receive a full induction pack and ongoing training.

Remuneration policy

Trustees are not remunerated. All staff are employed by the parent Woking Hospice. Staff salaries are benchmarked against similar roles in the voluntary sector and for our clinical staff against the NHS. A Remuneration Committee consisting of Trustees is in place to approve the Management Team's salaries, which are benchmarked against similar roles within the charity sector. Further details can be found in the Financial Statements of the parent, Woking Hospice.

Board Effectiveness

Our Trustees are all distinguished figures from the world of finance, business, law, medical and clinical, marketing, and public life. These are all local community residents and are ultimately responsible for all we do. The Board of Trustees works with the Management Team to:

- Shape the hospice's long-term strategy and key priorities to ensure its charitable objectives are met;
- Monitor progress and evaluate the impact of the hospice's activities;
- Provide vision, challenge and leadership, upholding the highest levels of integrity, finical stewardship and corporate governance.

Related Parties

As detailed in note 17 of the accounts there were no related party transactions in the year.

Achievement and Performance

Sam Beare Hospice ceased the day to day running of the Hospice in December 2016. The Charity is now maintained for fundraising and donation purposes. Any gifts received in the year are granted to the parent Charity, Woking Hospice. During the year a grant of £988k was made to Woking Hospice in order to fund End of Life and Specialist Palliative care.

Principal Risks and Uncertainties

With the reallocation of services to Woking Hospice the ongoing financial risks are now within the parent, Woking Hospice.

Financial Review

The net funds generated during the year have been granted to the parent, Woking Hospice. All care and retail activities within the Sam Beare Hospice have been transferred to the parent, Woking Hospice. Active fundraising activities will also be conducted by the parent, Woking Hospice. It is very important to us that we continue to support palliative care in the area covered by Sam Beare Hospice. All future surpluses generated by Sam Beare will be granted to Woking Hospice. During the year donations of $\pounds764k$ [2022: $\pounds102k$] were received by the Charity and grants totalling $\pounds769k$ [2022: $\pounds101k$] were made to Woking Hospice.

Reserves

All running costs of the Charity have been transferred to the parent, Woking Hospice. This therefore negates the need for Sam Beare to hold reserves. The free reserves of Sam Beare at 31 March 2023 were Nil. All free reserves have been granted to the parent. Further details on the reserves policy can be found in the accounts of Woking Hospice.

Going Concern

The Trustees consider that there are no material uncertainties regarding the charitable company's ability to continue as a going concern for the foreseeable future. Woking Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services has been renewed by the Clinical Commissioning Group.

In the current climate it is clear that new challenges are becoming more apparent. These include the pressure for further wage rises and other operational cost increases.

Recruitment continues to be challenging across the health and social care sector but we have been successful in filling our nursing vacancies. Demand for our clinical services has not reduced and our NHS partners appear to be more reliant on us than ever before.

The Finance and Sustainability Committee of Woking Hospice continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24 month basis and annually over a 36 month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

Trustees' Responsibilities

The Trustees (who are also directors of Woking Hospice for the purposes of company law) are responsible for preparing the Trustees' Annual Report (Including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for the financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- ensure that applicable accounting standards have been followed, subject to any material departures disclosed in the financial statements;
- make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business. The rationale for the going concern basis is explained above.

The Trustees are responsible for keeping adequate accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company_ to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees' Annual Report has been approved and authorised for issue by the board on 20 December 2023 and signed on its behalf by:

J Jagger, Trustee 20 December 2023

Sam Beare Hospice Trustees' Annual Report Financial Statements Year Ended 31st March 2023 Independent Examiner's Report to the Trustees of Sam Beare Hospice ('the charity')

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2023 which is set out on page 9.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for Accounting and Reporting by Charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Sudhi Sugl

Sudhir Singh FCA MHA Chartered Accountants 6th Floor 2 London Wall Place London EC2Y5AU

Date: 22 December 2023

MHA is the trading name of MacIntyre Hudson LLP, a limited liability partnership in England and Wales (registered number OC312313)

Statement of Financial Activities (Incorporating Income and Expenditure Account) For the Year Ended 31 March 2023

	Note	Unrestricted funds 2023 £'000	Total funds 2023 £'000	Total funds 2022 £'000
Income from:				
Donations and legacies	3	764	764	102
Other trading activities	4	2	2	-
Investments	5	4	4	-
Total income	-	770	<u>770</u> .	<u>102</u>
Expenditure on:				
Raising funds including Retail		1	1	1
Charitable activities	7	769	769	101
Total expenditure	-	770	770	<u>102</u>
Net movement in funds	-		Ξ.	=
Reconciliation of funds:				
Total funds carried forward	-			-

The Statement of Financial Activities includes all gains and losses recognised in the year.

As described in the Trustee's Annual Report, all care and retail activities have been transferred to Woking Hospice from December 2016. Active fundraising activities will be conducted by the parent, Woking Hospice.

The statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 13 to 21 form part of these financial statements.

Balance Sheet as at 31 March 2023

	Note	2023 £'000	2022 £'000
Fixed assets			
		-	-
Current assets			
Debtors	11	148	97
Cash at bank and in hand		1,088	391
		1,236	488
Creditors: amounts falling due within one year	12	(1,236)	(488)
Net current assets			
Total assets less current liabilities		-	-
Net assets excluding pension asset		-	-
Total net assets		-	-

The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of the accounts.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 20 December 2023 by:

J Jagger 20 December 2023

The notes on pages 13 to 21 form part of these financial statements. **Registered Company No. 05822985**

Statement of Cash Flows For the Year Ended 31 March 2023

	2023 £000	2022 £000
Cash flows from operating activities		
Net cash used in operating activities	697	120
Cash flows from investing activities		
Net cash provided by investing activities		
Cash flows from financing activities		
Net cash provided by financing activities		
Change in cash and cash equivalents in the year	697	120
Cash and cash equivalents at the beginning of the year	391	271
Cash and cash equivalents at the end of the year	1,088	391

Analysis of net debt is not required as there are no relevant movements in the year and the previous year.

The notes on pages 13 to 21 form part of these financial statements

Notes to the Financial Statements For the Year Ended 31 March 2023

1. General information

Sam Beare Hospice is a charitable company limited by guarantee and a registered charity in the United Kingdom. The address of the registered office is given in the charity information page of these financial statements.

The presentational currency of the financial statements is Pound Sterling (£).

The nature of the charity's operations and principal activities are for the provision of grants to the parent Charity, Woking Hospice in order to provide End of Life and Specialist Palliative care.

In the event of the Charitable Company being wound up, the liability in respect of the guarantee is limited to $\pounds 1$ per member of the company.

2.

2.1. Basis of preparation of financial statements

The Charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland [FRS 102] - (Charities SORP FRS 102) and the Companies Act 2006

The financial statements have been prepared under the historical cost convention, if appropriate modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £'000.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Sam Beare Hospice meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going Concern for Sam Beare

<u>The Trustees consider that there are no material uncertainties regarding</u> the charitable company's ability to continue as a going concern for the foreseeable future. The Hospice has continued to build on its relationships with its partners within the Integrated Care Partnership (the ICP) for North West Surrey and its contract for the provision of clinical services has been renewed by the Clinical Commissioning Group. In the current climate it is clear that new challenges are becoming more apparent. These include the pressure for further wage rises and other operational cost increases.

Recruitment continues to be challenging across the health and social care sector, but we have been successful in filling our nursing vacancies. Demand for our clinical services has not reduced and our NHS partners appear to be more reliant on us than ever before. The historic and current strategy of the trustees is to achieve its objectives through support to Woking Hospice hence the charity's going concern considerations are closely linked to its strategy.

The Finance and Sustainability Committee continues to monitor monthly financial performance against Budget and Prior Year. The Committee also focuses quarterly on cash flow forecasts on a rolling 24 month basis and annually over a 36 month basis. Despite the cost pressures noted above, our cash reserve position appears to be sufficiently strong to maintain activities at full capacity levels.

Accordingly, the financial statements have been prepared on a going concern basis as the Trustees consider that no material uncertainties exist concerning its ability to meet its financial obligations as they fall due for the foreseeable future.

2.3. Income

All income is included in the Statement of Financial Activities (SoFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained, then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled. No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102).

For legacies, entitlement is the earlier of the Charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the Charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

2.4. Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Expenditure on fundraising activities includes the operation of the income generation and retail departments;
- Expenditure on Charitable Activities includes the grant to the parent Charity, Woking Hospice Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

2.5. Support Cost Allocation

Support costs are those that assist the work of the Charity but do not directly represent charitable activities. They are incurred directly in support of expenditure on the objects of the Charity. Where support costs cannot be directly attributed to particular headings they have been allocated to costs of fundraising activities and expenditure on charitable activities on a basis consistent with use of the resources.

2.6. Taxation

The Charity is considered to pass the tests set out in paragraph 1schedule 6 Finance Act 201 and therefore it meets the definition of a charitable company for UK corporation tax purposes. It therefore does not suffer tax on income or gains applied for charitable purposes.

2.7. Debtors and Creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

2.8. Cash at Bank and in Hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9. Financial Instruments

The Charity only holds basic Financial Instruments. Financial Instruments are classified and accounted for according to the substance of the contractual arrangement as financial assets or financial liabilities. The financial assets and financial liabilities of the Charity are as follows:

Debtors – trade and other debtors (including accrued income) are financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities –trade creditors, accruals and other creditors are classified as financial instruments, and are measured at amortised cost. Amounts due for taxation and social security are not included in the financial instruments disclosure. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is simply an obligation to deliver charitable services rather than cash or another financial instrument.

2.10. Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

2.11. Critical Accounting Estimates and Areas of Judgement

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances Critical accounting estimates and assumptions:

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statement: Consideration of the going concern basis, as described above and legacy income recognition which is always on a prudent basis as we will not provide for legacies until we are certain that they will be received.

3. Income from donations and legacies

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Donations	26	26
Legacies	726	726
Corporate	4	4
In Memory	8	8
	764	764

	Unrestricted fun 2022 £'000	Total funds 202 2 £'000
Donations	27	27
Legacies	62	62
Grants	2	2
Corporate	2	2
In Memory	10	10
-		
-	102	102

4. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2023 £'000	Total funds 2023 £'000	Total funds 2022 £'000
Fundraising events	2	2	-

5. Investment income

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Bank Interest	4	4

6. Analysis of grants

	Grants to Institutions 2023	Total funds 2023
	£'000	£'000
Grant to Woking Hospice	769	769

	Grants to Institutions 2022	Total funds 2022
Grant to Woking Hospice	£'000 101	£'000 101

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023	Total funds 2023
	£'000	£'000
Charitable activities	7 <u>69</u>	769
	Unrestricte d funds	Total funds
	2022 £'000	2022 £'000
Charitable activities	1 <u>01</u>	101

8. Analysis of expenditure by activities

	Grant funding of activities 2023 £'000	Support costs 2023 £'000	Total funds 2023 £'000
Charitable activities	769	-	769
Governance	_	1	1
	769	1	770
	Grant funding of activities 2022	Support costs 2022	Total funds 2022
	£'000	£'000	£'000
Charitable activities	101	-	101
Governance			
	-	1	1
	101	1	102

9. Independent Examiner's remuneration

	2023 £'000	2022 £'000
Fees payable to the Company's auditor for the Independent Examination of the Company's annual accounts	1	1

10. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

The charity considers its key management personnel to compromise of the Trustees, CEO and Management Team. Details of the renumeration paid to key management personnel are provided in the accounts of the parent, Woking Hospice.

During the year ended 31 March 2023, no Trustee expenses have been incurred (2022 - £NIL).

11. Debtors

	2023 £'000	2022 £'000
Other debtors	148	97
	148	97
		Dage 18

12. Creditors: Amounts falling due within one year

	2023 £'000	2022 £'000
Amounts owed to Woking Hospice	1,235	486
Accruals	1	1
	1,236	488

13. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £'000	Total funds 2023 £'000
Current assets	1,316	1,316
Creditors due within one year	(1,316)	(1,316)
Total		_

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £'000	Total funds 2022 £'000
Current assets	488	488
Creditors due within one year	(488)	(488)
Total		-

14. Analysis of cash and cash equivalents

	2023 £'000	2022 £'000
Cash in hand	1,088	391
Total cash and cash equivalents	1,088	391

15. Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £1 for the debts and liabilities contracted before he/she ceases to be a member.

16. Related Party Transactions

Other than the grant to the charity's parent, Woking Hospice of $\pounds 769k$ (2022: $\pounds 101k$), as detailed in Note 6 above, there were no related party transactions in either year.

17. Post Balance Sheet Events

There were no post balance sheet events.

18. Contingent Assets

Within the 2022/23 a material legacy notification was received which has not been possible to include within the accounts. The legator's estate is subject to a legal claim which means that due to this claim it is not possible to currently value the benefit to the Hospice. This legacy will be recognised and included once the legal matters have been concluded or adequately clarified for recognition purposes.

19. Controlling Party

Sam Beare Hospice is a wholly controlled subsidiary of Woking Hospice, a company limited by guarantee and a registered charity. Woking Hospice registered charity number is 1082798, with a registered company number of 03955487. The registered office address is Goldsworth Park Centre, Woking, Surrey, GU21 3LG. Woking Hospice is a company limited by guarantee and a registered charity in the United Kingdom.

Woking Hospice is a patient-centred charity that delivers palliative and end of life care to people with advanced life limiting illnesses and that provides support to their carers, and families.

Whilst the income for Sam Beare is much higher this year, due to a large legacy, it has been decided not to consolidate the two entities this year. The Trustees have taken the option not to consolidate since March 2017. Legacies are inherently variable in nature and if in future it appears that Sam Beare is consistently receiving notifications of high value legacies then the point of consolidating will be reviewed again.

We are committed to retaining the Sam Beare name and therefore Woking Hospice operates as Woking & Sam Beare Hospices.